CONSOLIDATED INTERIM FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 30 SEPTEMBER 2026

BusinessPartners
The Entrepreneur's Financier

45 YEARS OF FINANCING ENTREPRENEURS

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As the Entrepreneur's Financier for the past **45 years,** Business Partners Limited has provided small and medium enterprises (SMEs) with bespoke financing solutions, practical mentorship, expert technical assistance and affordable business premises.

Our purpose

We empower entrepreneurs to build sustainable businesses, contributing to an inclusive and equitable society.

Empower
SMEs require more than just financial support. We offer a range of solutions, including technical assistance and mentorship, that cater to their specific needs.

Entrepreneurs
We partner with creative, resilient, determined and intrinsically motivated individuals.

Sustainable businesses
- We help build assets that can benefit future generations and create intergenerational wealth.
- We invest in and support businesses that show economic merit, operate under free-market principles, add value and create employment and wealth.

Inclusive and equitable society
We help eradicate poverty, decrease unemployment and address structural societal inequalities.

Our mission
Our mission is to invest capital, skills and knowledge into viable entrepreneurial enterprises in South Africa and markets in Africa where we have a presence.

Our vision
Our vision is to be the premier business partner for SMEs, supporting growth and development, facilitating entrepreneurial wealth formation and stimulating job creation.

Our goal
Our goal is to be an internationally respected, successful and profitable business partner for SMEs.

Overview of Results

Business Activities

Business Partners Limited ("the Group") is a specialist financial services company providing risk finance, technical assistance and mentorship to small and medium enterprises (SMEs) in South Africa.

The Group also provides investment, management and support services to Business Partners International Africa LLC, an investment company in which Business Partners Limited and international development finance institutions are shareholders. This investment company provides access to finance for SMEs in Kenya, Rwanda, Uganda, Malawi and Namibia.

The Group's investment property portfolio is located across South Africa and consists of industrial and retail premises primarily serving the business accommodation needs of SMEs.

The Group's revenues comprise interest, rental income and capital returns from its investment portfolios, in addition to administration and management fees earned for services rendered.

Market Conditions

The International Monetary Fund (IMF) reports that global economic activity remained resilient during the period, supported by strong investment in artificial intelligence and the ability of economies to adapt to international disruptions. However, geopolitical tensions, renewed trade uncertainty and inflationary pressures continued to pose downside risks to the global economic outlook.

South Africa's economic environment remained challenging, with Statistics South Africa (Stats SA) reporting that GDP contracted by 0,2 percent in Q2 2026. Inflation reached 4,5 percent in September 2026, while the South African Reserve Bank (SARB) increased the repo rate to 7,25 percent in September 2026. Stats SA reported an official unemployment rate of 33,6 percent in Q2 2026, with youth unemployment (among those aged 15 to 34) at 47,4 percent. The RMB/BER Business Confidence Index declined to 38 in Q3 2026, reflecting subdued business sentiment.

Respondents to the Q2 2026 Business Partners Limited SME Confidence Index indicated 63 percent confidence levels in the South African economy being conducive to business growth, unchanged from the previous quarter, but 300 basis points lower than Q2 2025. Cash flow, economic conditions and funding remained the leading challenges experienced by SMEs.

Financial Overview

Business Partners Limited's total revenue increased by 3,4 percent to R380,9 million for the 6-month period ended 30 September 2026 ("reporting period"), from R368,1 million for the 6-month period ended 30 September 2025 ("prior reporting period"). Net interest income increased by 12,6 percent to R203,7 million, driven by higher lending income and lower funding costs, while net property revenue grew by 4,4 percent to R83,4 million. These positive contributions were partially offset by lower investment income and gains, and reduced earnings from associated companies.

The most significant factor affecting earnings was the net credit losses incurred, which increased to R55,6 million from R18,8 million in the prior reporting period. The higher impairment charge reflects continued pressure on SMEs experiencing a challenging economic environment. Credit quality is being closely monitored, with proactive portfolio management and recovery initiatives continuing to mitigate downside risk. The full outstanding balances of Business Partners Limited clients not meeting their repayment obligations increased from 26,3 percent of the total portfolio at the end of March 2026 to 29,0 percent at the end of September 2026.

The Group's costs remain well managed. Staff and operating costs increased by 3,8 percent, a rate which is lower than inflation, to R175,2 million (compared to R168,8 million of the prior reporting period).

As a result of the above movements in statement of profit and loss, the profit for the period decreased by 16,9 percent, from the prior reporting period's R133,7 million to R111,1 million.

Operational Results

Investment activity improved to R475,4 million (133 deals) disbursed during the reporting period, an increase of 30,9 percent from the R362,5 million (134 deals) disbursed in the prior reporting period.

The Group remains committed to advancing transformation. 58,0 percent of all investments approved were to black owned enterprises, a slight improvement from 56,7 percent in the prior period. And, investments approved to female owned enterprises increased to 46,2 percent, from 31,7 percent in the prior reporting period.

Vacancy levels in the investment property portfolio increased from 6,5 percent to 8,8 percent during the reporting period, reflecting tenant turnover with slower than expected leasing of available space. Management expects vacancy levels to improve over the remainder of the financial year.

Economic and Business Outlook

The IMF projects global economic growth of 3,1 percent in 2026, strengthening to 3,4 percent in 2027. The South African Reserve Bank (SARB) projects South Africa's economic growth to strengthen from 1,2 percent in 2026 to 1,7 percent in 2027. The outlook nevertheless remains subject to global economic and political uncertainty, inflationary pressures, and the extent to which domestic reforms translate into an improved business environment and increased investment.

The SME outlook remains cautiously positive, with respondents to the Q2 2026 Business Partners Limited SME Confidence Index expressing 83 percent confidence in business growth over the next 12 months. However, caution due to an adverse economic environment and limited access to finance may constrain the pace of SME growth and investment. Key to sustainable SME growth would require the outcome of the recent local government elections to usher in sound municipal governance, infrastructure repairs, maintenance and renewal, and the restoration of service delivery.

The Group remains focused on responsibly growing investment activity, by generating quality deal flow and through disciplined credit risk management. The Group's digital transformation journey continues apace – with the distinct goals of improving efficiencies, smarter data utilisation and better decision-making.

On behalf of the Board of Directors

Nazeem Martin
Chairperson
17 November 2026

Jeremy Lang
Managing director

The preparation of the Condensed consolidated interim financial statements was supervised by Ms SS Arendse CA(SA), Interim Chief Financial Officer.

Directors: N Martin (Chairperson), J Lang* (Managing Director), CW Ceasar, RA Dolphin*, O Kotze, M Lubbe, P Makape, NS Mbatha, L Mdluli, SST Ngcobo, A van Sittert, HE Tshivhase, NJ Williams. Honorary Patron: JP Rupert. Company Secretary: CM Gerbrands *Executive.

Registration number: 1981/000918/06 ISO 9001 certified

Consolidated interim statement of financial position

	Notes	Unaudited results for the period ended 30 September 2026 R000	2025 R000	Audited 31 March 2026 R000
Assets				
Cash and cash equivalents		**216 078**	232 052	258 976
Accounts receivable		**54 119**	48 133	59 361
Current income tax asset		**-**	7 704	304
Loans and receivables	5	**2 938 856**	2 820 659	3 050 064
Other investments	6	**92 425**	84 289	77 389
Assets held for sale		**9 905**	358	355
Investments in associates		**155 144**	147 208	159 132
Investment properties	7	**2 131 967**	2 033 111	2 064 984
Property, equipment and right-of-use asset		**124 299**	121 114	128 621
Deferred tax asset		**148 576**	143 120	143 427
Defined benefit pension fund surplus		**229 642**	229 121	221 465
Total assets		**6 101 011**	5 866 869	6 164 078
Equity and liabilities				
Capital and reserves attributable to equity holders of the parent		**4 782 142**	4 597 724	4 732 977
Share capital	8	**173 001**	173 001	173 001
Fair value and other reserves		**(14 408)**	(4 771)	(10 107)
Retained earnings		**4 623 549**	4 429 494	4 570 083
Non-controlling shareholders' interest		**106 108**	21 332	103 658
Total equity		**4 888 250**	4 619 056	4 836 635
Liabilities				
Accounts payable *		**151 265**	135 276	159 310
Provisions *		**17 712**	16 220	39 944
Dividend payable		**436**	811	508
Lease liability		**4 860**	3 917	3 454
Current tax liability		**9 030**	-	-
Borrowings	9	**762 083**	840 300	865 620
Deferred tax liability		**267 375**	251 289	258 607
Total liabilities		**1 212 761**	1 247 813	1 327 443
Total equity and liabilities		**6 101 011**	5 866 869	6 164 078

** Refer to note 21 for the reclassification of leave pay from provisions to accounts payable.*

Consolidated interim statement of comprehensive income

	Notes	Unaudited results for the period ended 30 September 2026 R000	2025 R000	Audited 31 March 2026 R000
Net interest income	10	**203 677**	180 906	387 720
Interest income		**241 752**	224 014	470 622
Interest expense		**(38 075)**	(43 108)	(82 902)
Fee revenue		**1 532**	1 253	2 672
Income from associated companies		**8 783**	15 024	44 334
Investment income and gains	11	**73 727**	80 546	128 123
Net property revenue	12	**83 367**	79 890	194 589
Property revenue	12.1	**187 995**	178 093	392 161
Property expenses	12.2	**(104 628)**	(98 203)	(197 572)
Management and service fee income		**9 346**	9 520	19 459
Other income		**464**	975	2 520
Total income		**380 896**	368 114	779 417
Net credit losses incurred	13	**(55 629)**	(18 807)	(48 028)
Staff costs	14	**(121 610)**	(120 665)	(240 942)
Other operating expenses		**(53 634)**	(48 129)	(115 435)
Profit before taxation		**150 023**	180 513	375 012
Income tax expense		**(38 922)**	(46 855)	(94 329)
Profit for the period		**111 101**	133 658	280 683
Other comprehensive income / (loss) after tax:				
Fair value adjustment on financial assets held at fair value through other comprehensive income		**28**	106	(556)
Gross amount		**36**	118	(709)
Tax effect		**(8)**	(12)	153
Foreign currency translation reserve movement		**(49)**	628	(4 024)
Gross amount		**(49)**	628	(5 349)
Tax effect		**-**	-	1 325
Share of associates' other comprehensive income		**-**	-	(22)
Other comprehensive income / (loss) for the period		**(21)**	734	(4 602)
Total comprehensive income for the period		**111 080**	134 392	276 081
Profit attributable to:				
Equity holders of Business Partners Limited		**108 651**	133 658	272 302
Non-controlling interests		**2 450**	-	8 381
		111 101	133 658	280 683
Total comprehensive income attributable to:				
Equity holders of Business Partners Limited		**108 630**	134 392	267 700
Non-controlling interests		**2 450**	-	8 381
		111 080	134 392	276 081

Consolidated interim statement of changes in equity

	Notes	Attributable to equity holders of the parent: Share capital R000	Fair value and other reserves R000	Retained earnings R000	Non-controlling interest R000	Total R000
Balance at 01 April 2026		**173 001**	**(10 107)**	**4 570 083**	**103 658**	**4 836 635**
Total comprehensive (loss) / income for the period		**-**	**(21)**	**108 651**	**2 450**	**111 080**
Profit for the period		**-**	**-**	**108 651**	**2 450**	**111 101**
Other comprehensive loss for the period		**-**	**(21)**	**-**	**-**	**(21)**
Transfer from investment in associates reserves		**-**	**(4 280)**	**-**	**-**	**(4 280)**
Dividend declared	17.4	**-**	**-**	**(55 185)**	**-**	**(55 185)**
Balance at 30 September 2026		**173 001**	**(14 408)**	**4 623 549**	**106 108**	**4 888 250**
Balance at 01 April 2025		173 001	(5 505)	4 349 203	21 332	4 538 031
Total comprehensive income for the period		-	734	133 098	-	133 832
Profit for the period		-	-	133 658	-	133 658
Other comprehensive income / (loss) for the period		-	734	(560)	-	174
Retained earnings adjustment: First time consolidation				823		
Dividend declared	17.4	-	-	(53 630)	-	(53 630)
Balance at 30 September 2025		173 001	(4 771)	4 429 494	21 332	4 619 056
Balance at 01 April 2025		173 001	(5 505)	4 349 203	21 332	4 538 031
Total comprehensive (loss) / income for the year		-	(4 602)	272 302	8 381	276 081
Profit for the period		-	-	272 302	8 381	280 683
Other comprehensive loss for the year		-	(4 602)	-	-	(4 602)
Dividend declared	17.4	-	-	(53 630)	-	(53 630)
Retained earnings adjustment: First time consolidation		-	-	2 208	-	2 208
Non-controlling interest recognised directly in equity: First time consolidation		-	-	-	73 945	73 945
Balance at 31 March 2026		173 001	(10 107)	4 570 083	103 658	4 836 635

Consolidated interim statement of cash flows

	Notes	Unaudited results for the period ended 30 September 2026 R000	2025 R000	Audited 31 March 2026 R000
Cash flow from operating activities				
Profit before taxation		**150 023**	180 513	375 012
Non-cash adjustments	17.1	**(19 595)**	(71 224)	(120 633)
Dividends received		**(5)**	(4)	(7)
Net interest income		**(203 677)**	(180 906)	(387 720)
Net interest received in cash	17.2	**134 002**	135 641	300 174
Other movements in assets and liabilities		**(25 035)**	(14 540)	21 993
		35 713	49 480	188 819
Net outflow on borrowed funds		**(104 999)**	(90 102)	(55 166)
Net inflow / (outflow) on loans and receivables		**113 240**	174 251	(14 868)
Cash flow generated from operating activities before tax		**43 954**	133 629	118 785
Taxation paid	17.3	**(25 369)**	(31 249)	(59 711)
Net cash flow generated from operating activities		**18 585**	102 380	59 074
Cash flow from investing activities				
Capital investment in				
• Investment properties		**(58 698)**	(37 116)	(43 637)
• Property and equipment		**(2 085)**	(1 352)	(18 570)
• Other investments		**(15 000)**	-	-
Proceeds from sale of				
• Investment properties		**26 800**	2 900	8 600
• Property and equipment		**4**	75	197
• Investments in associates		**31 875**	14 798	51 874
Interest from balances in bank		**7 656**	6 233	12 595
Dividends received from investments in associates		**4 005**	4	807
Contribution from non-controlling interest		**-**	-	45 000
Net cash flow (utilised in) / generated from investing activities		**(5 443)**	(14 458)	56 866
Cash flow from financing activities				
Dividends paid	17.4	**(55 257)**	(53 226)	(53 529)
Payment of principal portion of lease liabilities		**(783)**	(689)	(1 480)
Net cash flow utilised in financing activities		**(56 040)**	(53 915)	(55 009)
Movement in cash and cash equivalents		**(42 898)**	34 007	60 931
Cash and cash equivalents at beginning of period		**258 976**	198 045	198 045
Cash and cash equivalents at end of period		**216 078**	232 052	258 976

Notes to the consolidated interim financial statements

Notes to the Consolidated interim financial statements

1. Basis of preparation

The condensed consolidated interim financial statements for the six months ended 30 September 2026 were prepared in accordance with IAS 34, *Interim financial reporting,* and the Companies Act 71 of South Africa.

The Group has prepared the financial statements on the basis that it will continue to operate as a going concern, refer to note 20.

The condensed consolidated interim financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Group's audited consolidated annual financial statements for the year ended 31 March 2026, which were prepared in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB). The accounting policies applied are consistent with those applied in the previous financial year.

2. Estimates

In preparing the condensed consolidated interim financial statements, estimates and assumptions are made that could materially affect the reported amounts of assets, liabilities, income and expenses. The significant judgements and sources of estimation uncertainty are consistent with those described in the Group's audited annual financial statements for the year ended 31 March 2026. Estimates and underlying assumptions are reviewed on an ongoing basis and updated to reflect conditions at the interim reporting date.

3. Financial risk management

The Group's activities expose it to a variety of financial risks such as credit risk, liquidity risk and market risk (which includes interest rate risk and foreign currency risk). There have been no material changes in the risk management systems nor in any risk management policies since year-end.

4. Assets and liabilities held at fair value

The Group uses the following fair value measurement hierarchy to measure the assets and liabilities disclosed on the statement of financial position:

- Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities accessible at the measurement date;
- Level 2: Valuation techniques using inputs, other than Level 1 quoted prices, that are directly or indirectly observable; and
- Level 3: Valuation techniques using significant unobservable inputs.

The table below presents the Group's assets and liabilities that are measured at fair value:

	As at 30 September 2026	As at 30 September 2025	As at 31 March 2026	Fair value hierarchy
	R000	R000	R000	
Investment properties	**2 131 967**	2 033 111	2 064 984	**Level 3**
Defined benefit pension fund surplus*	**229 642**	229 121	221 465	**Level 1**
Listed securities (refer note 6)	**517**	449	480	**Level 1**
Unlisted shares (refer note 6)	**91 908**	83 840	76 909	**Level 3**
Investment accounts at fair value*	**94 694**	49 314	91 416	**Level 1**
Total assets	**2 548 728**	2 395 835	2 455 254	

**The 30 September 2025 comparative fair value hierarchy information has been updated to align with the presentation adopted in the Group's audited annual financial statements for the year ended 31 March 2026. The reclassification affected disclosure only and had no effect on the measurement or carrying amounts of the underlying assets, total comprehensive income, equity or net cash flows.*

Notes to the Consolidated interim financial statements

Measurement of assets at Level 3

The fair value of level 3 assets is determined using valuation techniques which incorporate assumptions based on unobservable inputs and are subject to management judgement. Although the Group believes that its fair value estimates are appropriate, changing one or more of these assumptions to reasonably possible alternative values could impact the fair value of the assets.

A reconciliation of the opening balances to closing balances for all movements on investments at fair value through other comprehensive income is set out in note 6.

The reconciliation of the opening balances to closing balances for all movements on investment properties is set out in note 7.

The fair value hierarchies remain unchanged from 31 March 2026.

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
5. Loans and receivables			
Gross loans and receivables	**3 412 598**	3 251 332	3 490 120
Less: effective interest rate (EIR) adjustment	**(22 535)**	(17 057)	(21 124)
Gross loans and receivables net of EIR adjustment	**3 390 063**	3 234 275	3 468 996
Less: Allowance for expected credit losses	**(451 207)**	(413 616)	(418 932)
• Stage 1	**(36 764)**	(25 397)	(34 851)
• Stage 2	**(34 775)**	(39 451)	(35 240)
• Stage 3	**(379 668)**	(348 768)	(348 841)
Carrying amount of loans and receivables	**2 938 856**	2 820 659	3 050 064
Long-term portion (Greater than 1 year)	**2 453 467**	2 318 651	2 577 840
Short-term portion (Less than 1 year)	**485 389**	502 008	472 224
	2 938 856	2 820 659	3 050 064

Allowance for expected credit losses ("ECL")

The Group's ECL methodology, including the definitions of default and credit impairment, criteria for assessing significant increases in credit risk, curing requirements, write-off policy and incorporation of forward-looking information, is set out in the audited annual financial statements for the year ended 31 March 2026.

The methodology applied at 30 September 2026 was consistent with that applied at 31 March 2026. Credit-risk information, collateral values and forward-looking assumptions were updated to reflect conditions at the interim reporting date.

The ECL allowance is measured as follows:

- Stage 1, 12-month ECL: Financial instruments that have not experienced a significant increase in credit risk since initial recognition;
- Stage 2, lifetime ECL: Financial instruments that have experienced a significant increase in credit risk since initial recognition but are not credit-impaired; and
- Stage 3, lifetime ECL: Financial instruments that are credit-impaired at the reporting date.

Notes to the Consolidated interim financial statements

The ECL allowance recognised for the period is impacted by a variety of factors which include:

- Transfers between stages as the financial instruments experience significant increases (or decreases) in credit risk or become credit-impaired, and the resulting change between 12-month and lifetime ECL;
- ECL recognised on new financial instruments originated during the period;
- Changes in probability of default ("PD"), exposure at default ("EAD") and loss given default ("LGD") arising from updated model inputs;
- The unwinding of the present-value discount due to the passage of time; and
- Financial instruments derecognised or written off during the period.

The table below analyses the changes in the gross carrying amount:

	Stage 1 12-month ECL	Stage 2 Lifetime ECL	Stage 3 Lifetime ECL	Total
	R000	R000	R000	R000
Gross carrying amount as at 01 April 2026	**1 679 929**	**470 393**	**1 318 674**	**3 468 996**
Existing loans transfer between stages	**(103 978)**	**(46 410)**	**150 388**	**-**
Transfer (to)/from stage 1	**-**	**110 629**	**(6 651)**	**103 978**
Transfer (to)/from stage 2	**(110 629)**	**-**	**157 039**	**46 410**
Transfer (to)/from stage 3	**6 651**	**(157 039)**	**-**	**(150 388)**
Movement on existing loans	**6 161**	**20 728**	**(102 340)**	**(75 451)**
New loan agreements originated	**159 433**	**17 125**	**826**	**177 384**
Settled	**(99 651)**	**(15 935)**	**(40 681)**	**(156 267)**
Written off	**-**	**-**	**(24 599)**	**(24 599)**
Gross carrying amount as at 30 September 2026	**1 641 894**	**445 901**	**1 302 268**	**3 390 063**
Gross carrying amount as at 01 April 2025	1 632 536	519 955	1 252 869	3 405 360
Existing loans transfer between stages	(273 832)	(70 635)	344 467	-
Transfer (to)/from stage 1	-	167 223	106 609	273 832
Transfer (to)/from stage 2	(167 223)	-	237 858	70 635
Transfer (to)/from stage 3	(106 609)	(237 858)	-	(344 467)
Movement on existing loans	(28 571)	(9 672)	(182 100)	(220 343)
New loan agreements originated	486 593	65 055	13 880	565 528
First time consolidation of subsidiary	14 919	4 379	4 746	24 044
Settled	(151 716)	(38 689)	(59 640)	(250 045)
Written off	-	-	(55 548)	(55 548)
Gross carrying amount as at 31 March 2026	1 679 929	470 393	1 318 674	3 468 996

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
6. Other investments			
Fair value through other comprehensive income financial assets	**92 425**	84 289	77 389
Carrying amount of other investments	**92 425**	84 289	77 389

The above investments at fair value through other comprehensive income comprise listed and unlisted shares. The fair value of listed shares is determined with reference to quoted prices on the relevant securities exchange. The fair value of unlisted shares is determined with reference to recognised valuation techniques performed by suitably qualified personnel. The directors review and approve the valuation techniques annually.

The movement in fair value through other comprehensive income financial assets is as follows:

Fair value – beginning of period	**77 389**	84 234	84 234
Investment in the SME Youth Jobs Fund	**15 000**	-	-
Fair value movement in other comprehensive income / (loss)	**36**	55	(6 845)
Fair value – end of period	**92 425**	84 289	77 389

The fair value consists of the following:

Listed securities	**517**	449	480
Unlisted securities	**91 908**	83 840	76 909
	92 425	84 289	77 389

Notes to the Consolidated interim financial statements

	Industrial Sector R000	Retail Sector R000	Office Sector R000	Total R000
7. Investment properties				
Fair value – as at 01 April 2026	**1 524 026**	**508 074**	**32 884**	**2 064 984**
Acquisitions	**26 671**	**-**	**24 760**	**51 431**
Reclassifications	**(1 429)**	**-**	**-**	**(1 429)**
Transfer from owner-occupied property	**-**	**-**	**8 738**	**8 738**
Transfer to asset held for sale	**-**	**-**	**(9 550)**	**(9 550)**
Improvements	**3 466**	**3 801**	**-**	**7 267**
Disposals	**(26 800)**	**-**	**-**	**(26 800)**
Fair value adjustment	**24 438**	**11 688**	**1 200**	**37 326**
Fair value – 30 September 2026	**1 550 372**	**523 563**	**58 032**	**2 131 967**
Fair value – as at 01 April 2025	1 441 775	490 145	31 528	1 963 448
Acquisitions	34 830	-	-	34 830
Improvements	1 464	822	-	2 286
Disposals	(2 900)	-	-	(2 900)
Fair value adjustment	22 578	12 809	60	35 447
Fair value – 30 September 2025	1 497 747	503 776	31 588	2 033 111
Fair value – as at 01 April 2025	1 441 775	490 145	31 528	1 963 448
Acquisitions	36 463	-	-	36 463
Improvements	5 252	1 807	115	7 174
Disposals	(8 600)	-	-	(8 600)
Fair value adjustment	49 136	16 122	1 241	66 499
Fair value – 31 March 2026	1 524 026	508 074	32 884	2 064 984

Basis for Valuation

An internal valuation was performed to determine changes in the fair value of the investment property portfolio for the interim financial period by using the discounted cash flow methodology.

This methodology determines the net present value (fair value) of future cashflows discounted by an appropriate rate. The discount rate applied references an appropriate capitalisation rate – as sourced from Rode's Report – which is then adjusted for specific property risks.

The gross rental cashflows are determined by considering current rentals, market rentals and operating recoveries for a period of between 5 and 10 years. The net rental cashflows are determined after deducting a vacancy factor, property expenses and capital expenditure for each period. The valuation parameters are reviewed and approved by an internal valuation panel.

On an annual basis, in consultation with members of the audit committee, a number of properties are selected to be valued by external valuators. The appropriateness of the fair value adjustment is confirmed by comparing the internal valuation to the valuations completed by the external valuators.

The fair value adjustment of the investment property portfolio amounted to R37,3 million for the interim financial period (2025: R35,4 million).

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	**2025**	**2026**
	R000	**R000**	**R000**
Geographical distribution			
Province			
Eastern Cape	**235 504**	233 579	232 935
Free State	**12 624**	11 937	12 298
Gauteng	**883 726**	813 346	830 333
KwaZulu-Natal	**389 028**	389 785	388 973
Limpopo	**98 931**	100 058	101 637
Mpumalanga	**8 168**	7 660	8 118
North West	**39 786**	36 659	37 245
Northern Cape	**7 130**	7 131	7 069
Western Cape	**457 070**	432 956	446 376
	2 131 967	2 033 111	2 064 984

	Industrial Portfolio	Retail Portfolio	Office Portfolio	Total
Portfolio summary				
As at 30 September 2026				
Number of properties	**81**	**16**	**6**	**103**
GLA m²	**275 073**	**34 067**	**6 648**	**315 788**
Vacancy m²	**26 386**	**2 017**	**1 886**	**30 289**
Vacancy %	**9,6**	**5,9**	**28,4**	**9,6**
Value R000	**1 550 372**	**523 563**	**58 032**	**2 131 967**
Value R000/ m²	**5,6**	**15,4**	**8,7**	**6,8**
As at 30 September 2025				
Number of properties	84	15	4	103
GLA m²	277 825	34 115	5 832	317 772
Vacancy m²	14 244	4 858	1 661	20 763
Vacancy %	5,1	14,2	28,5	6,5
Value R000	1 497 747	503 776	31 588	2 033 111
Value R000/ m²	5,4	14,8	5,4	6,4
As at 31 March 2026				
Number of properties	83	15	4	102
GLA m²	276 544	34 077	5 832	316 453
Vacancy m²	15 855	2 105	1 835	19 795
Vacancy %	5,7	6,2	31,5	6,3
Value R000	1 524 026	508 074	32 884	2 064 984
Value R000/ m²	5,5	14,9	5,6	6,5

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
8. Share capital			
Authorised			
400 000 000 ordinary shares of R1 each	**400 000**	400 000	400 000
Issued			
173 000 594 (2025: 173 000 594) ordinary shares of R1 each	**173 001**	173 001	173 001
9. Borrowings			
Non-current			
Interest-bearing long-term loans	**337 277**	496 617	617 804
Interest-free long-term loans	**71 224**	65 338	68 024
	408 501	561 955	685 828
Current			
Short-term portion of long-term loans	**353 582**	278 345	179 792
	353 582	278 345	179 792
	762 083	840 300	865 620

The nature and terms of the interest-bearing long-term loans are as follows:

- Property backed loans with repayment term between 3 to 5 years. The loans are secured by bonds amounting to R1,37 billion over properties. The outstanding balance is R488,2 million (2025: R305,3 million).
- A loan secured by a cession amounting to R2,85 billion of loans and receivables. The repayment terms are 5 years. The outstanding balance is R200,8 million (2025: R469,6 million).

The nature and terms of the significant interest-free loans are as follows:

- These interest free loans are intended to provide technical assistance to SMEs. All capital recovered will be distributed in terms of the agreements.

Total borrowings reconciliation			
Total borrowings - beginning of the year	**865 620**	929 855	929 855
Interest	**38 075**	43 108	82 902
Repayments	**(143 074)**	(220 339)	(645 442)
Drawdowns	**-**	87 129	507 374
Fees and other movements	**1 462**	547	(9 069)
Total borrowings - end of the period	**762 083**	840 300	865 620

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
10. Net interest income			
Interest income	**241 752**	224 014	470 622
• Interest on loans and receivables	**191 785**	172 449	348 144
• Royalty fees	**42 311**	45 332	109 883
• Interest on surplus funds	**7 656**	6 233	12 595
Interest expense	**(38 075)**	(43 108)	(82 902)
• Interest-bearing borrowings	**(38 075)**	(43 108)	(82 902)
Net interest income	**203 677**	180 906	387 720
11. Investment income and gains			
Interest income	**28 297**	12 499	36 600
• Surplus on realisation of unlisted financial assets	**27 994**	12 495	36 593
• Surplus on realisation of investment properties	**298**	-	-
• Dividend income	**5**	4	7
Investment gains	**45 430**	68 047	91 523
• Fair value movement on investment properties and assets held for sale	**37 326**	35 447	66 499
• Defined benefit pension fund surplus gain*	**8 177**	33 003	25 347
• Net foreign exchange rate differences	**(73)**	(403)	(323)
	73 727	80 546	128 123

**As there is no further obligation towards the beneficiaries of the Fund, the remaining surplus in the Pension Fund is for the benefit of the employer and is recognised in full as an asset on the statement of financial position. The net movement in the value of the defined benefit pension fund surplus is recorded as part of investment income and gains.*

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
12. Net property revenue			
12.1 Property revenue			
Revenue from contracts with tenants			
Contracted rental income	**111 578**	107 616	241 790
Recoveries	**74 820**	68 822	147 155
Electricity recovered	**29 604**	27 848	58 254
Assessment rates recovered	**16 710**	16 102	32 188
Security recovered	**9 235**	8 837	18 040
Other costs recovered	**19 271**	16 035	38 673
Non-contractual revenue	**1 597**	1 655	3 216
Penalty interest	**676**	518	1 014
Lease administration fee	**921**	1 107	2 173
Commission earned	**-**	30	29
	187 995	178 093	392 161
12.2 Property expenses			
Property expenses	**(93 364)**	(84 906)	(175 299)
Property maintenance	**(8 331)**	(11 776)	(19 621)
Expected credit losses (incurred) / released	**(893)**	489	6 591
Bad debts	**(2 040)**	(2 010)	(9 243)
	(104 628)	(98 203)	(197 572)
Net property revenue	**83 367**	79 890	194 589
13. Net credit losses incurred			
Loans and receivables written off	**24 599**	28 387	55 548
Legal and other expenses incurred on recovery	**402**	685	1 060
Expected credit losses incurred / (released)	**32 275**	(8 442)	(5 286)
• Stage 1	**1 913**	(7 071)	1 929
• Stage 2	**(465)**	(9 115)	(13 748)
• Stage 3 (includes suspended interest in stage 3)	**30 827**	7 744	6 533
Recovery of loans and receivables written off	**(1 647)**	(1 823)	(3 294)
	55 629	18 807	48 028

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
14. Staff costs			
Remuneration at cost to company	**94 857**	93 371	182 621
Bonuses and provisions	**20 864**	20 977	45 453
	115 721	114 348	228 074
Indirect staff costs	**5 889**	6 317	12 868
	121 610	120 665	240 942
15. Earnings per share			
15.1 Basic earnings per share			
Profit attributable to equity holders of Business Partners Limited	**108 651**	133 658	272 302
Weighted number of ordinary shares in issue ('000)	**173 001**	173 001	173 001
Basic earnings per share (cents)	**62,8**	77,3	157,4
15.2 Headline earnings per share			
Determination of headline earnings			
Profit attributable to equity holders of Business Partners Limited	**108 651**	133 658	272 302
Adjustments net of tax			
• Capital loss / (profit) on sale of equipment	**3**	(56)	(147)
• Profit on realisation of associates	**(21 947)**	(9 796)	(28 689)
• Profit on realisation of property investments	**(235)**	-	-
• Fair value adjustment of investment properties	**(29 264)**	(27 790)	(52 135)
Headline earnings	**57 208**	96 016	191 331
Headline earnings per share (cents)	**33,1**	55,5	110,6

16. Dividend per share

A dividend of 32,0 cents per share (2025: A dividend of 31,0 cents per share) in respect of the 2026 financial year was declared on 11 June 2026. The dividend was paid on 28 August 2026 to shareholders registered in the Company's share register on 19 August 2026.

The dividend is subject to a dividend withholding tax of 20 percent. Tax payable is 6,4 cents per share, which results in a net dividend of 25,6 cents per share payable to shareholders who are not exempt from dividends withholding tax, or subject to a reduced rate.

Consistent with the prior year interim period, no interim dividend has been declared.

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
17. Cash flow information			
17.1 Non-cash adjustments			
Income from associated companies	**(8 783)**	(15 024)	(44 334)
Surplus on sale of assets and fixed property	**(28 297)**	(12 495)	(36 781)
Fair value adjustment of investment properties (refer note 7 &11)	**(37 326)**	(35 447)	(66 499)
Non cash income from consolidation of subsidiaries	**-**	-	(7 106)
Depreciation	**3 158**	3 063	6 145
Net credit losses (refer note 13)	**56 878**	20 098	50 566
• Loans and receivables written off	**24 599**	28 387	55 548
• Non-cash items included in recoveries on loans and receivables written off	**4**	153	304
• Expected credit losses incurred / (released)	**32 275**	(8 442)	(5 286)
Net credit losses - property debtors	**2 952**	1 584	2 723
Movement in defined benefit pension fund surplus (refer note 11)	**(8 177)**	(33 003)	(25 347)
Total	**(19 595)**	(71 224)	(120 633)
17.2 Adjustment for net interest received in cash			
Interest income on loans and receivables received in cash	**178 902**	192 356	383 921
Interest expense paid in cash	**(44 900)**	(56 715)	(83 747)
Total	**134 002**	135 641	300 174
17.3 Taxation paid			
Taxation asset - beginning of the year	**304**	4 586	4 586
Tax provision for the period	**(38 922)**	(46 855)	(94 329)
Deferred tax	**3 612**	16 065	22 419
Tax paid by associate companies	**607**	2 659	7 917
Taxation liability / (asset) - end of the period	**9 030**	(7 704)	(304)
Total	**(25 369)**	(31 249)	(59 711)
17.4 Dividends paid			
Dividends payable - beginning of the year	**(508)**	(407)	(407)
Dividends declared	**(55 185)**	(53 630)	(53 630)
Dividends payable - end of the period	**436**	811	508
Total	**(55 257)**	(53 226)	(53 529)

Notes to the Consolidated interim financial statements

	Unaudited results for the period ended 30 September		Audited 31 March
	2026	2025	2026
	R000	R000	R000
18. Commitments			
Capital commitments			
Loans and receivables approved but not advanced	**680 909**	458 530	415 105
Capital committed in respect of purchases of property	**120 895**	46 025	134 213
	801 804	504 555	549 318
Operating lease commitments			
Unexpired portion of lease agreements	**5 559**	4 408	3 750

19. Related parties

There were no material changes in the Group's related-party relationships during the six months ended 30 September 2026. No material related-party transactions were entered into during the period, other than those arising in the ordinary course of business, and there were no material related-party balances requiring separate disclosure at 30 September 2026.

Directors' remuneration
Directors' remuneration will be disclosed in the Group's annual financial statements for the year ending 31 March 2027.

20. Going Concern

The going concern status is evaluated based on the most relevant and up to date information which includes:

- The economic outlook;
- The budgets and forecast;
- The funding requirements and the balance sheet structure and capacity to meet current and future funding requirements; and
- The credit risk and challenges faced by investee clients and tenants.

Based on this assessment, the directors concluded that the Group is and will continue to be a going concern for the foreseeable future and that the going concern basis is therefore appropriate for the preparation of these interim financial statements.

21. Reclassifications

The 30 September 2025 comparative amounts were reclassified to reflect the accounting treatment adopted at 31 March 2026. Leave pay was reclassified from provisions to accruals within accounts payable. The change had no effect on total assets, liabilities, equity, total comprehensive income or net cash flows. For further details, refer to note 37.1 of the Group's audited annual financial statements for the year ended 31 March 2026.

Impact on the Statement of Financial Position as at 30 September 2025:

Liabilities (R'000)	**As previously reported**	**Reclassification**	**As reclassified**
Accounts payable	116 057	19 219	135 276
Provisions	35 439	(19 219)	16 220
	151 496	-	151 496

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